

Respect

Integrity

Diligence

Compassion

Benowa State High School

Customer Complaints Management (CCM) - Policy & Process

1. Our School Charter and School Values

We are committed to fostering a school environment that is supportive, respectful, compatible with human rights and provides all students with opportunities to engage in quality learning. Effective partnerships with parents, carers, students and school staff is an essential part of us achieving this goal. We want to know what we are doing well, but also if there are any areas where we can improve or do things differently.

2. CCM Purpose

Benowa State High School appreciates and acknowledges that parents, carers, students and community members have a right to make a complaint. This document outlines how Benowa State High School will manage these complaints and this management description is modelled and based on the Department of Education (DoE), Queensland's, Framework, Policy and Procedure for managing customer complaints.

3. What is a customer complaint?

A complaint is a customer complaint if the person is unhappy with the service or action or our school or staff, and directly affected by the service or action they are unhappy with.

In our school, the person making a complaint will usually be a parent, carer, student or other school community member, but could also be anyone else directly impacted by something at our school.

Some complaints must be managed using different processes. These include:

- issues about harm, or risk of harm, to a student attending a state school, which must be managed in accordance with the Student protection procedure; and
- complaints about corrupt conduct, public interest disclosures or certain decisions made under legislation refer to the Excluded complaints factsheet for more information.

4. Roles and responsibilities

We treat everyone with respect, courtesy and fairness, and aim to act compatibly with human rights. Our responsibilities include:

- following the customer complaints management framework, policy and procedure when managing complaints;
- resolving complaints promptly; and
- providing information about our processes, timeframes and any available review options.

If someone makes a complaint, they also have responsibilities, including:

- cooperating respectfully and understanding that unreasonable conduct will not be tolerated;
- giving us a clear idea of the issue or concern and a possible solution;
- providing all relevant information when making the complaint;
- understanding that addressing a complaint can take time; and
- letting us know if something changes, including if help is no longer needed.

5. Complaints Management Process (CMP)

At Benowa State High School, our complaints management process involves the following steps:

i. Receipt

The complaint should be made where the problem or issue arose. At Benowa State High School, we ask parents, carers, students or community members who would like to make a

complaint to either email <u>office@benowashs.eq.edu.au</u> or visit the school office to make an appointment to meet with the principal or another member of staff.

The following information should be provided when making a complaint:

- what happened, including when and where it occurred, and who was involved; and
- what outcome or solution you are seeking to address your issue or concern.

We accept anonymous complaints, however it is important to understand that this could limit how a complaint is assessed and resolved, and it may also prevent an outcome being provided.

ii. Assessment and management

We will examine the issue(s) raised and try to resolve the complaint. We aim to do this promptly, but understand that we have many other responsibilities and it may not be possible to make contact or resolve a complaint immediately.

iii. Providing an outcome

Once we finish examining the complaint, we will let the person who has made the complaint know the outcome and any available review options.

6. Review options

If the person who has made the complaint is dissatisfied with the outcome or the way we handled their complaint, they can contact the regional office to ask for an internal review. A Request for internal review form should be completed and the request should be submitted within 28 days.

There is also an external review option (for example, the Queensland Ombudsman or Queensland Human Rights Commission), which becomes available once the DoE complaints process has been exhausted.

7. Information and resources

Attachment 1: Customer Complaint Checklist.

Attachment 2: Customer Complaints Categorisation Scheme.

Attachment 3: Establishing a complainant as being directly affected.

The following DoE resources contain additional information:

- Customer complaints management framework, policy and procedure.
- Compliments, suggestions and customer complaints website.
- Making a customer complaint: Information for parents and carers.

8. Endorsement

Mark Rickard Principal

Dr Harry Kanasa School Council President

Effective date: January 2020 Review date: January 2023

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Checklist: What is a customer complaint?

Strategy and Performance Analysis, Evidence, Insight,

Customer complaint

Customer complaint is defined in section 219A(4) of the *Public Service Act 2008* (Qld) as an expression of dissatisfaction about the service or action of the department or its staff, by a person who is directly affected by the service or action, and includes complaints related to:

- a decision made, or a failure to make a decision, by a public service employee of the department
- an act, or failure to act, by the department
- the formulation of a proposal or intention by the department
- the making of a recommendation by the department
- the customer service provided by a public service employee of the department.

Checklist

The definition above can be broken into the following five elements. If all elements are present, the matter is a customer complaint.

	Element	Things to think about
1	Dissatisfaction The customer must be dissatisfied.	 Dissatisfaction can be implicit or explicit – for example, the customer does not need to be visibly angry or upset to be dissatisfied. Examples of a lack of dissatisfaction might be a person bringing something to our attention – for example, someone notices school windows have been left open during school holidays.
2	About the Department of Education The dissatisfaction must relate to a service or action of the department or its staff.	 If the dissatisfaction concerns something that is not the department's responsibility, it will not be a customer complaint – for example, fees set by the Commonwealth. 'Staff' can include people acting on behalf of the department – for example, a specialist examiner contracted to conduct music exams, or a religious instruction provider the department has authorised to deliver services at a school. The Volunteers and other third party factsheet contains more information.



Checklist: What is a customer complaint? Strategy and Performance Analysis. Evidence. Insight.

	Element	Things to think about
3	The customer must be directly affected by the service or action they are complaining about.	 The department accepts representative complaints – for example, a disability advocate, community elder, or other support person may make a complaint on the complainant's behalf or assist them with the process. It is important to confirm that the representative is authorised to act for the complainant. Sometimes it is unclear if someone is directly affected. The <u>Directly affected factsheet</u> contains an approach to help determine if the complainant has a sufficient connection to the complaint.
4	Seeking outcome A customer must want the department to take some action or deliver some outcome in response to their complaint.	 The outcome the customer seeks could be implicit or explicit. Sometimes the outcome may be unrealistic or unreasonable (e.g. sacking a senior person), however this does not mean the issue is not a customer complaint. It may just influence how you manage the complaint. Examples when a customer may not be seeking an outcome include a customer letting us know about something for our information, or providing feedback.
5	No other process The complaint must be in scope and must not need to be managed through another process.	 Some complaints are outside the scope of the customer complaints management framework and must be managed through different processes – for example, employee complaints, corrupt conduct, public interest disclosures, etc. The Excluded complaints factsheet provides information about these excluded complaints.

Department of Education - Complaints Categorisation Scheme

Category	Explanation	Sub-categories	
Assets, infrastructure	Customer complaints related to the age,	Air conditioning	New schools
and information	quality or performance of Department of	 Aspestos 	 Noise issues (school bells, lights, etc)
technology	Education (DoE) facilities, equipment and	 IT services and Internet issues 	Other
	3)3(d) 113.	 Laptops and BYO devices 	 School and grounds maintenance
		-	School facilities
Health and safety	Customer complaints that relate to the	Administration of student medication	Other
	health and safety of children/students,	Bullying	 School security
	DoE staff and volunteers who are	Cleanliness of facilities	 Student behaviour
	department.	 Contagious diseases 	 Student health and wellbeing
		Cyberbullying	 Workplace hazards or risks
Other	Customer complaints not captured under the other categories.	• Other	
Policy and procedure	Customer complaints related to the	 Access to records/right to information 	 International Student Program policies
	department's application of a DoE policy,	 Additional semesters/repeating a year level 	and procedures
	procedure or other statement of	Bullving (policy or procedure)	Other
	Intent/direction, or a customer complaint about the content of a departmental	• Cancellation of enrolment	 Prosecutions (including failure to attend
	policy or procedure.	Customer complaints process	and failure to enrol)
		Delayed/Early entry to Dren	 Registering with an Early Childhood
		Detayed/Early elity to riep Distance advices:	Development Program
		Distance education	Religious instruction
		Dress code / Unitorm T	School disciplinary absence (including
		 Enrolment (including compulsory schooling, compulsory participation and exemptions) 	exclusions, short and long
		Enrolment Management Plans and catchment	suspensions)
		areas	School transport
		 Enrolment of visa holders 	 Special school enrolment
		 Family law matters 	Student absences/attendance
		Home schooling	Student banking
		 Hostile persons / Parent behaviour 	Students with disabilities (including
		 International students 	reasonable adjustment) Student health support needs

Category	Explanation	Sub-categories	
Privacy	Customer complaints relating to a breach of customer privacy. Complaints may include allegations that DoE has breached its obligations under the <i>Information Privacy Act 2009</i> (Qld).	Breach of customer privacyOther	
Procurement, fees and charges	Customer complaints related to procurement processes and decisions and schedules for fees and charges. Complaints may concern perceived unfairness or inequitable charging.	 Determining fees and charges Extracurricular fees (including excursions, formals and sport etc) Fundraising International Student Program fees International Student Program refunds Other Student Resource Scheme 	Supplier complaints about other suppliers Suppliers Suppliers excluded/prevented from offering/providing goods/services Suppliers unsuccessful in request for quote/offer processes Voluntary school and P&C contributions
Services	Customer complaints related to the quality or amount of services provided by DoE staff or volunteers. Complaints may relate to dissatisfaction with how a service is provided or the level of service provided.	 Administrative decisions Class placement Curriculum and VET Extra-curricular activities International Travel (Study Tours) Other 	Pedagogy School administration Student reports Student support Subject selection
Staff and volunteers	Customer complaints related to the professional behaviour of DoE staff and volunteers providing services on behalf of DoE. This encompasses decisions, behaviours, actions or omissions that occur when the staff member or volunteer is acting in a professional capacity.	 Code of Conduct International Student Program Blue Cards International Student Program Homestay International Student Program staff 	Other Parents and Citizens' Association members, staff and volunteers Principal conduct / leadership Staff conduct
Third parties	Customer complaints related to parties contracted by DoE to provide services on behalf of the department. Complaints may relate to health and safety, the performance of professional duties, services provided, how issues and decisions are managed, fees and charges, or facilities, equipment and systems.	 External examiners or facilitators (e.g. Australian Music Examination Board, religious instructors) Other 	Outside school hours care Research applicants Transport providers

When is a complainant directly affected?

Strategy and Performance
Analysis. Evidence. Insight.

Directly affected

One of the <u>elements</u> of a customer complaint is that the complainant must be directly affected by the matter they are complaining about, or the complainant must be making a representative complaint on behalf of someone who is directly affected. Usually, it is clear if a person is directly affected (e.g. they are a parent of a school student), however sometimes this element requires greater consideration.

Suggested approach

Consider the following factors to decide if someone is directly affected by the issue they are complaining about:

- Is the person making the complaint directly affected by the particular action/service/conduct raised? Consider:
 - a. Is their interest greater than the concerns of a merely interested bystander who has no direct interest in the outcome?
 - b. Is their interest more than a purely intellectual, academic or emotional concern?
 - c. Is their interest well above that of an ordinary member of the public who may have become aware of the issue through the media?
 - d. Do they have a sufficient connection to, and alleged harm from, the decision or action being challenged which would give them a right to be heard in relation to the issues?
 - e. Are they a person whose rights or interests would be affected if the decision or action stood or continued?
- 2. Is the person making a **representative complaint** on behalf of another person?
 - a. If the complainant is not directly affected, are they acting on behalf of another individual (e.g. a student)?
 - b. Is the other individual directly affected by the department's action/service/conduct? (see step 1)
 - c. If so, is the complainant authorised to act on behalf of the affected individual? This is important to ensure information is not inappropriately disclosed and privacy is not breached.



When is a complainant directly affected?

 Strategy and Performance Analysis. Evidence, Insight.

Example scenarios

Scenario

A. A parent or guardian of a student makes a complaint to

- the department about a lack of air conditioning at their child's school.
- **B.** A grandparent or other relative of a student makes a complaint to the department about a lack of air conditioning at the student's school.

Considerations

A student's parent is making the complaint about air conditioning. Because the parent or guardian's child is impacted, they are both directly affected and an authorised representative.

If it is known that the grandparent or relative is the child's guardian or carer, the direct connection is established, and the matter would be assessed as in scenario A.

If the department has no information about the familial circumstances, it is not immediately clear if the grandparent or relative is directly affected. The person assessing the complaint should confirm if the grandparent or relative is authorised to make a complaint on behalf of the student.

- **C.** A grandparent or other relative of a student makes a complaint to the department about a lack of air conditioning at the student's school. They advise the department that they are complaining because the parent is not interested in complaining themselves.
- D. A person contacts the department to generally complain about the lack of air conditioning in state schools in south-east Queensland.

It appears the grandparent or other relative is not making a representative complaint on behalf of the student as they do not have the consent of someone directly affected (i.e. the student or their parents). Instead, the grandparent or relative is making their own complaint. As they are not directly affected by the department's action/service, their complaint would not be a customer complaint. This query would be managed through normal correspondence processes.

This is not a customer complaint, as the person has not outlined any direct connection to a student and/or how the lack of air conditioning impacts them. Their interest is the same as any other member of the public.

Strategy and Performance

Sustomer complaints management framework

Principles

and prevention improvement Responsiveness Customer focus



What is a customer complaint?

irectly affected by the An expression of dissatisfaction about the service or action of the service or action, and includes complaints related to: department, or its staff, by a person who is d

- a decision made, or a failure to make a decision, by a public service employee of the department
- an act, or failure to act, by the department
- by the department the formulation of a proposal or intention
- the making of a recommendation by the department
- the customer service provided by a public service employee of the department.

Source: section 219A Public Service Act 2008



Complaint type and response times

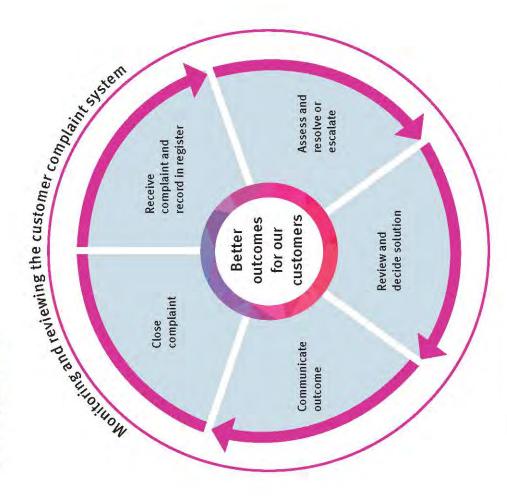
number of factors, including when the complaint was made and the complexity of the complaint. As a guide:

- simple customer complaints may take up to 20 working days*
- customer complaints requiring some inquiry may take up to 45 working days
- take up to 90 working days or longer in some cases
 - business days
- an internal review should take 45 working days, subject to complexity.
- For school-related complaints, working days refers to school days during the

Our approach

Accountability,

continuous



our customers do not have a complaint. It is not a complaint when Our customers contact us for many reasons and most of the time

request a change in services or request a new service

request more information

our customers:

make a suggestion for improving our services

express a concern about a situation

provide feedback on the department's performance

are not directly affected by the decision or action

of the department

provide information (e.g. reporting an incident).

What is not a customer complaint?

Staff training

Objectivity, fairness and equity

and transparency

Accessibility

and support



The Department of Education welcomes feedback from its customers.



complaints reporting obligations under the Public Service Act 2008 and Human inform improvements and to meet our We use customer complaints data to Rights Act 2019.



Accessibility

When making a customer complaint, **Customer complaints** can be made by:

• telephone

by a friend, an advocate,

can be supported

complainants:

can request other reasonable assistance,

such as translation services or text

telephone services

an interpreter or a community elder

will be provided information about how to make a customer complaint and how complaints will be managed, including

- email
- in person
- Smart Service Queensland
- QGov website
- departmental social media
- letter.

can remain anonymous, although this may limit how we can address your complaint.

any review options available





The time it takes to resolve a customer complaint depends on a

- customer complaints that require investigation and referral may
- complaints involving human rights issues will take up to 45
- school term.



Lustomer complaints management framework

Strategy and Performance Analysis. Evidence. Insight.

customercomplaints How we handle

complainant is dissatisfied, they may at the point where the complaint is the appropriate business area. If a received or after it is re-directed to complaints as quickly as possible We try to resolve customer be able to ask for a review.

Our approach to handling complaints management (AS/NZS 10002:2014). Zealand Standard on complaints is based on the Australian/New



Dissatisfied customer Internal review

External review Dissatisfied customer

seeks external review

Requesting an external review

as the Queensland Ombudsman or Queensland Complainants can ask an external agency, such Human Rights Commission, to review the department's handling of their customer complaint if they are dissatisfied.

Complainants can request an internal review

Requesting an internal review

Frontline handling and Early resolution

resolution of customer

complaints

complaint and/or the way the department if dissatisfied with the outcome of their

handled the complaint.

Resolving at point of receipt

complaints quickly at the frontline or the point where the complaint is received so we can fix issues locally. We always try to manage and resolve customer



Complainant responsibilities

Customers making a complaint are responsible for:

- cooperating respectfully and understanding that unreasonable conduct will not be tolerated, including abusive, aggressive or disrespectful behaviour
- providing a clear idea of the problem and the desired solution
- providing all relevant information when the complaint is made
- understanding that some decisions cannot be overturned or changed under the framework approach
- informing the department of changes affecting the complaint including if help is no longer required.

Complaint categories

customer complaints to identify trends and issues to improve our services. The categories are: The department uses set categories to record customer complaints at the organisational level. This helps us analyse

- Health and safety
- Services
- Staff and volunteers
- Policy and procedure
- Third parties
- Assets, infrastructure and information technology
- Procurement, fees and charges
- Privacy
- Other



Excluded complaints

Some complaints are outside the scope of this framework and will be managed through different processes:

- complaints under the Education and Care Services Act 2013 and the Education and Care Services National Law
- complaints about certain decisions made under legislation
- complaints about decisions made under a contract
- employee complaints about their employment (Public Service Act 2008 and Public Service Commission Directives)
- complaints involving corrupt conduct (Crime and Corruption Act 2001)
- public interest disclosures (Public Interest Disclosure Act 2010)



- Customer complaints management policy and procedure
- Internal review procedure
- Information sheets
- Compliments and customer complaints website
- **Excluded complaints factsheet**
- Information for parents and carers factsheet



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